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APPROVED FOR RELEASE
DATE: OCT 2007

Director of Central Intelligence
Washington, D.C. 20505

15 December 2004

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MEMORANDUM FOR: Secretary of Defense
Director, Defense Intelligence Agency
Director, National Geospatial-Intelligence Agency
Director, National Reconnaissance Office
Director, National Security Agency
Executive Director, Central Intelligence Agency

SUBJECT: (U) Cooperative Way Forward on MASINT Management

1. (U) I intend to improve Intelligence Community MASINT management by restructuring MASINT roles and responsibilities currently defined in DCID 2/11, Management of MASINT, approved in 1992. Past efforts to manage MASINT have been hampered by an unrealistic view of MASINT as a single enterprise. MASINT in the National Foreign Intelligence Program is too diverse to be managed, functionally or otherwise, by a single authority.

2. (U) The Office of the Deputy Director of Central Intelligence for Community Management (ODDCI/CM) will convene an Intelligence Community ad hoc working group to analyze MASINT functional and programmatic management, and propose to me an effective and executable policy. The USD(I) has assigned an individual to co-lead the ad hoc working group, to ensure that an expected replacement to DoD Instruction 5105.58, Management of MASINT, complements a revision to DCID 2/11. In addition to addressing basic MASINT policy, the working group will resolve the following key topics:

- (U) Identify which aspects of MASINT management need to be conducted using centralized processes.
- Clarify CIA and DIA roles in Clandestine MASINT capability and technical collection.

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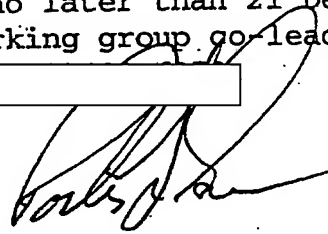
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- (U) Clarify and strengthen MASINT Committee and ODDCI/CM oversight responsibilities for MASINT requirements, evaluations and assessments to improve significantly MASINT quality and utility.
- (U) Develop criteria to determine the proper dividing line between specialized MASINT applications and those that need to be integrated into an all-source analytic environment.
- (U) Assign responsibility for leading or supporting efforts in the six MASINT sub-disciplines, to include all aspects of the intelligence cycle from MASINT requirements, customer interface, research and development, acquisition, operations, and training.

3. (U) After I approve the policy proposals, ODDCI/CM will form an Experts Working Group (EWG) to rewrite DCID 2/11. Both working groups will involve the Assistant Directors of Central Intelligence for Collection and Analysis and Production, the Community Management Staff, the MASINT Committee, and representatives of affected Intelligence Community components. I expect the EWG to produce the revised DCID within 6 months.

4. (U) I believe our collective effort will integrate MASINT functional and programmatic management in a beneficial way and contribute toward our longstanding objective of further operationalizing MASINT. I ask that each agency identify your nominee for the ad hoc working group no later than 21 December to [redacted] the ODDCI/CM ad hoc working group co-leader and EWG Chairman, at [redacted]



Porter J. Goss

cc: Under Secretary of Defense for Intelligence
Chairman, MASINT Committee

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DDCI/CM/ [REDACTED] (CMS/2004-1202092040) (8DEC04)

[REDACTED] MASINT Team/MCIT MASINT Management/20041202 MASINT_Mgt_DCI

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